

2024 Philippines Hotel Industry Survey of Operations

2023 Calendar Year



Hotel / Tourism / Leisure

The Global Leader in Hospitality Consulting



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Foreword by Horwath HTL Asia Pacific

The Horwath HTL is pleased to present the 2024 Philippines Hotel Industry Survey (Calendar Year 2023). This year's study attracted a total of 43 participating hotels, which accounted for 10,603 keys.

The Philippines welcomed 5.45 million international visitor arrivals in 2023, exceeding its targeted 4.8 million. Foreign tourists/visitors and overseas Filipinos continued contributing to the increase in international arrivals. The country's tourism industry is on track for the post-pandemic recovery. The survey participants showed an improvement on both occupancy (up 5 percentage points to 66 percent) and average room rate (up 11 percent to PHP 4,998) performance compared to the previous year.

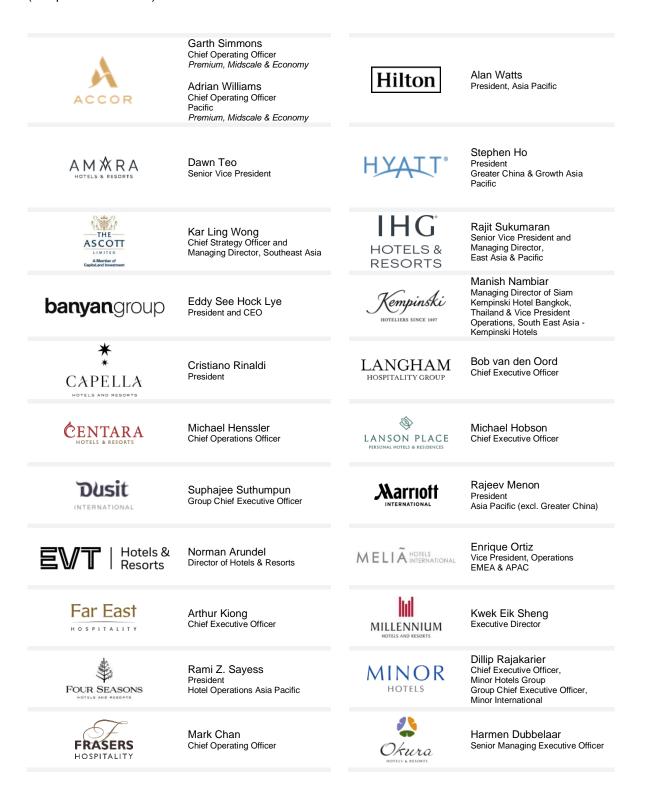
Lastly, I would like to offer our heartfelt appreciation to all survey participants for your longstanding support of this publication. We are grateful for any feedback or comments you may have to offer that will assist us in continuing to improve the utility of this survey.

Robert Hecker Managing Director Horwath HTL Pacific Asia



Annual Study Honorary Advisory Board

(in alphabetical order)





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Market and Survey Introduction

The benchmark data presented in this survey of operations for the hotel industry offers users a baseline reference on the operational performance of hotels in each category by and large. With great emphasis on presenting accurate benchmarks, the following fundamentals on the results presented should be noted.

Service Charges: In accordance to local industry practice, all respective departmental revenues, ADR and RevPAR are exclusive of Service Charges.

Government Subsidies: All respective department revenues and payrolls are excluding of government subsidies.

Previous Year Comparisons: The derivation methods of the previous year data (presented in the Summary of Results), has been retroactively adjusted to be consistent with the current year's practice. On this note, the calendar year 2022 figures shown in this current 2024 study (calendar year 2023) might not be identical to 2023's study.

Line Items: Vertical totals and averages may not add up as each average indicator is based on the hotels that contribute data for each specific line item.

Requisite Sample Size: Each average benchmark figure will only be presented if the number of respondents is more than 10 percent of the total respondents in the respective column group. Anything less than 10 percent will be show as Not Available (N/A).



Explanation of Terms & Bases Used

Item	Description
Rooms Revenue	Revenues obtained from guests' accommodation rented on a part-day, full-day or longer period basis.
Food Revenue	Revenue derived from the sale of food and non-alcoholic beverages in restaurants, in-room dining, mini bar, banquets and/or catering.
Beverage Revenue	Revenue derived from the sale of alcoholic beverages.
Other Operated Departments Revenue	Revenues generated from laundry, health centre, swimming pool, valet and other operated department revenues not mentioned.
Miscellaneous Income	Revenues related to a third party or revenues that do not incur any direct operating expenses, including foreign currency transaction gains (losses), income from rental of stores and showcases, commissions, cancelation penalties, cash discounted earned, etc.
Cost of Food Sales	Includes cost of food and non-alcoholic beverages served to guests, together with transportation and delivery charges, at gross invoices price less trade discounts. The cost of employees' meals is charged to the appropriate department and does not constitute a part of the cost of food sold.
Cost of Beverage Sales	Represents the cost of alcoholic beverages served to guests or used in the preparation of mixed drinks, at gross invoice price less trade discounts, plus import duties, transportation and delivery charges. The cost of employees' beverages is charged to the appropriate department and does not constitute a part of the cost of beverage sold.
Cost of Other Operated Departments Sales	Represents the cost from laundry, health centre, swimming pool, valet and other operated department revenues not mentioned.
Payroll & Related Expenses	Comprises of expenses associated with salaries, wages and bonuses and payroll-related expenses for employees. Also included are the employee benefits such as social insurances, medical allowance, vacation and holiday pay, goods and services to employees free of charge or at markedly reduced price, employee' meals.
Rooms Other Expenses	Represents non-payroll expenses for the room department, including the expenses of cable/satellite, television, cleaning supplies, commissions, complementary services and gifts, guest supplies, linen, printing and stationery, royalty fees, equipment rentals, corporate office reimbursable, etc.
Food and Beverage Other Expenses	Represents non-payroll expenses for food and beverage department, including china and glassware, cleaning supplies, decorations, guest supplies, laundry, linen, music and entertainment, menus and beverage lists, silver and uniforms.
Other Operated Departments Other Expenses	Represents non-payroll expenses for all other operated. departments, including laundry supplies, health centre and swimming pool supplies, etc.
Undistributed Expenses	This classification is used for (1) administrative and general expenses, (2) sales and marketing expenses, (3) information and telecommunications systems expenses, (4) utilities costs, and (5) property operation and maintenance expenses. Each of these can be considered as an individual entity. The



	explanations of each category expense are as follows:
	• Administrative and general expenses include cash overages or shortages, commissions on credit cards, collection charges, executive office expenses, general insurance, postal charges, legal expenses, trade association dues, travelling expenses, accounts and consultants' fees.
	• Sales and marketing expenses include advertising, sales, promotion, merchandising, public relations and research, plus applicable travel and entertainment expenses and supplies.
	• Information and telecommunications systems expenses include cost of phone calls, internet services, software licenses and maintenance, software as a service fee, hosting storage fees and technical support fees.
	• Utilities expenses which include the cost of electrical power, fuel, steam and water.
	• Property operation and maintenance expenses include the cost of repairing buildings, electrical and mechanical equipment and fixtures, floor coverings, furniture, grounds and landscaping plus the cost of electric bulbs, mechanical supplies and removal of waste matter.
Three levels of profit in this	First level is the Departmental Profit/Loss.
study	 Second level is the Gross Operating Profit (sum of department profits less undistributed operating expenses).
	 Third level is the Earnings before Interest, Taxes, Depreciation and Amortization (Gross Operating Profit less management fees and non-operating income and expenses).



Participating Properties

Clark Marriott Hotel Conrad Manila Courtyard by Marriott Iloilo Dusit Thani Mactan Cebu Dusit Thani Manila Dusit Thani Lubi Plantation Resort DusitD2 Davao Grand Hyatt Manila Hilton Clark Sun Valley Resort Hilton Manila Holiday Inn & Suites Makati Hotel Okura Manila Marco Polo Ortigas Manila Marco Polo Plaza Cebu Marriott Hotel Manila Microtel by Wyndham South Forbes Mövenpick Hotel Mactan Island Cebu New World Makati Hotel Novotel Manila Araneta City Park Inn by Radisson Bacolod Park Inn by Radisson Clark Park Inn by Radisson Davao Park Inn by Radisson Iloilo Park Inn by Radisson North EDSA Radisson Blu Cebu Red Planet Aurora Boulevard Red Planet Cebu **Red Planet Angeles City** Red Planet Manila Aseana City Red Planet Cagayan De Oro **Red Planet Davao** Red Planet Makati Amorsolo Red Planet Manila Binondo Red Planet Makati Avenue Manila Red Planet Manila Bay Red Planet Manila Malate Mabini **Red Planet Manila Ortigas** Red Planet Quezon City Timog Sheraton Manila Bay Sheraton Manila Hotel Swiss-Belhotel Blulane The Westin Manila Valero Grand Suites by Swiss-Belhotel Makati



About Horwath HTL Asia Pacific

At Horwath HTL - Asia Pacific (HHTL) is the regional arm of Crowe Global's Hotel, Tourism and Leisure Consulting Group. Since its establishment in 1987, HHTL has been involved with thousands of projects throughout the region in all phases of the property lifecycle for clients ranging from individually held businesses to the world's most prominent hotel companies, developers, lenders, investors and industrial corporations. HHTL currently operates out of offices in Singapore, Hong Kong, Beijing, Shanghai, Jakarta, Kuala Lumpur, Sydney, Mumbai, Tokyo, Auckland and Bangkok.

By combining resources from our offices in key cities throughout the Asia Pacific region, we ensure that clients receive a multi-skilled international perspective for their projects and benefit from our wide-reaching industry contacts. We are also supported by the Horwath HTL database, the largest and most complete hotel and tourism related database in the world. HHTL offers a wide range of services at all stages of the property lifecycle. Grouped under three broad areas, our services include the following:

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- Strategic Planning
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- Market Research
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- Tourism, Project and •
- **Destination Master-planning**
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- · Highest and Best Use
- Product Conceptualization

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- Operational Review
- Benchmarking
- Best Practice Analysis
- Capital Expenditure Cost/Benefit Analysis
- Reposition Strategy and Analysis
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- Bid Advisory
- Pre-lending Review
- Valuation/Appraisal

- Insolvency/Receivership;
- Loan Work-out

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- Facilities Recommendation
- Market and Financial Feasibility
- Residual Land Valuation
- Hotel Management Company Selection
- Management Contract Negotiation



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